



Engineers & Constructors

# Kentz Corporation Limited

## 2010 Interim Results Presentation



**Dr. Hugh O'Donnell**  
**Chief Executive Officer**



# Strong Performance

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- First half revenue up 32% to US\$434.3m. Order intake to end July US\$664.8m including US\$212.2m organic growth
- Profit before tax increased by 36% to US\$25.2m
- Recent announcements include contract awards in Papua New Guinea and the signing of a Memorandum of Understanding with Iraqi company Dome
- Exciting new prospects for Kentz in Process EPC
- Maintained industry leading health and safety record. 20 million man hours completed in the first half of 2010 with a total recordable incident ratio of 0.13
- Strong bidding pipeline of US\$3.64bn gives confidence for positive outlook

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**Ed Power**  
**Chief Financial Officer**



# Financial Highlights



US\$ million	FY09	H109	H110	
• Revenue	704.7	328.8	<b>434.3</b>	+32.1%
• EBITDA	51.1	22.1	<b>32.4</b>	+46.3%
• PBT	44.5	18.5	<b>25.2</b>	+36.0%
• PBT margins	6.3%	5.6%	<b>5.8%</b>	+3.6%
• Gross Cash	180.3	166.1	<b>197.8</b>	+19.1%
• Backlog	1,497.4	1,100.9	<b>1,602.1</b>	+45.5%
• EPS (US cents per share)	26.46	11.09	<b>14.95</b>	+34.8%
• Interim dividend (US cents per share)		2.0	<b>3.0*</b>	+50.0%

\* Interim Dividend Payable October 2010

# Income Statement



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US\$ million	FY 2009	H1 2009	H1 2010	
Revenue	704.7	328.8	<b>434.3</b>	+32.1%
Revenue growth	9.5%	-	<b>32.1%</b>	
Gross Profit	94.8	43.8	<b>53.8</b>	+22.9%
Gross Margin	13.5%	13.3%	<b>12.4%</b>	
SG&A/Other	(53.5)	(26.0)	<b>(33.8)</b>	
% of Sales	7.6%	8.0%	<b>7.8%</b>	
Operating Profit	41.3	17.8	<b>20.1</b>	+12.6%
Operating Margin	5.9%	5.4%	<b>4.6%</b>	
Interest	1.3	0.4	<b>0.2</b>	
JV	1.8	0.3	<b>4.9</b>	
EBITDA	51.1	22.1	<b>32.4</b>	+46.3%
EBITDA %	7.3%	6.7%	<b>7.5%</b>	
PBT	44.5	18.5	<b>25.2</b>	+36.0%
<i>PBT Margin</i>	6.3%	5.6%	<b>5.8%</b>	
Tax	(11.2)	(4.7)	<b>(6.7)</b>	
Profit for the period	33.3	13.8	<b>18.5</b>	
Non-controlling interest	(2.5)	(0.9)	<b>(1.1)</b>	
Retained Profit	30.8	12.9	<b>17.4</b>	
EPS	26.46	11.09	<b>14.95</b>	+34.8%

# Financial Position

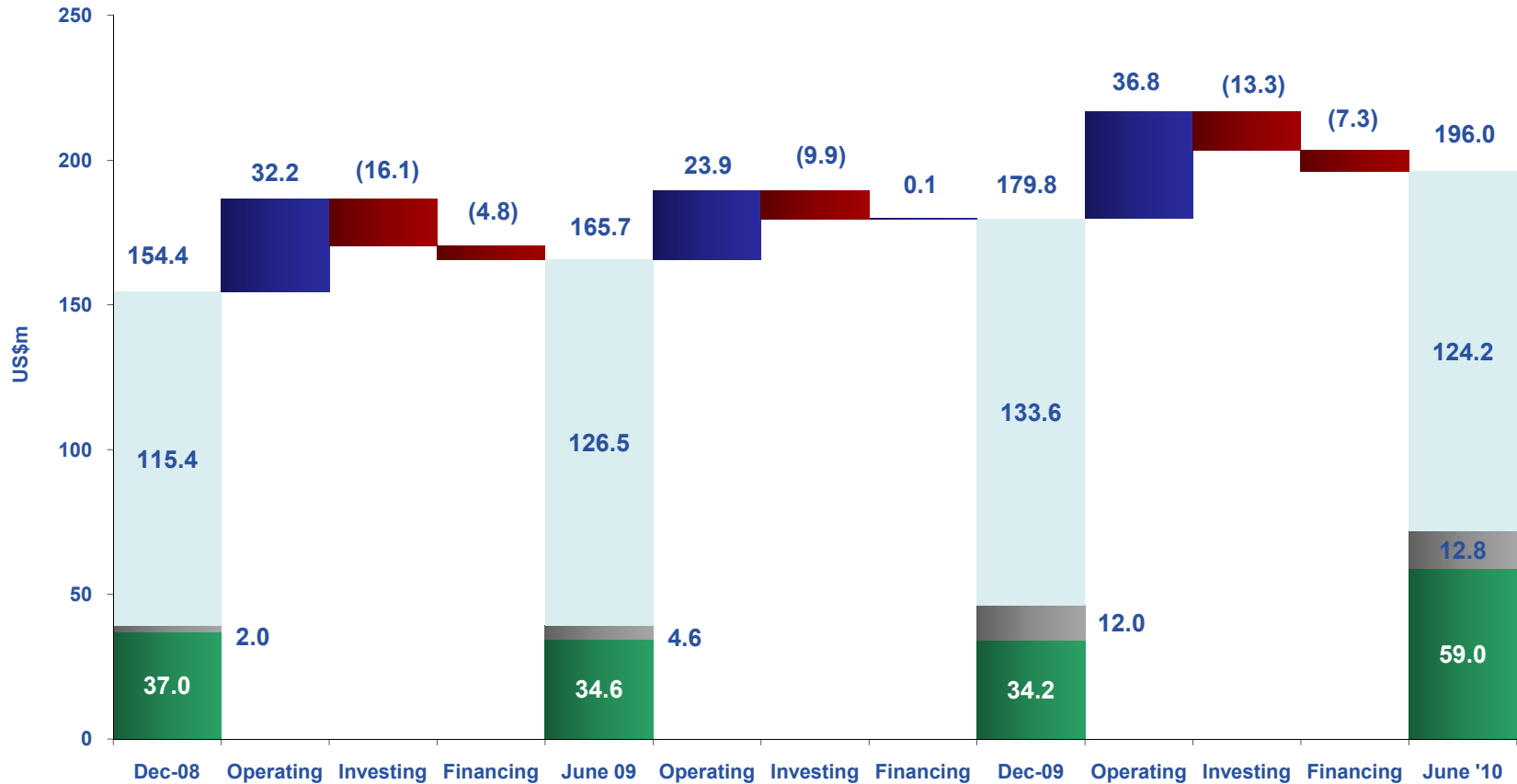


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US\$ million	FY 09	H1 09	H1 10
<b>ASSETS</b>			
Non-current assets	55.2	47.8	78.1
<b>Current Assets</b>			
Inventories	25.2	17.7	57.6
Trade and other receivables	173.2	146.3	214.7
Cash and bank balances	<u>180.3</u>	<u>166.1</u>	<u>197.8</u>
	378.7	330.1	470.1
<b>Total assets</b>	433.9	377.9	548.2
<b>LIABILITIES</b>			
Non-current liabilities	16.4	21.5	25.2
Interest bearing loans and borrowings	8.2	-	7.7
<b>Current liabilities</b>			
Trade and other payables	262.5	227.6	356.3
Interest bearing loans and borrowings	3.8	3.3	5.2
<b>Total liabilities</b>	290.9	252.4	394.4
<b>Net assets</b>	143.0	125.5	153.8

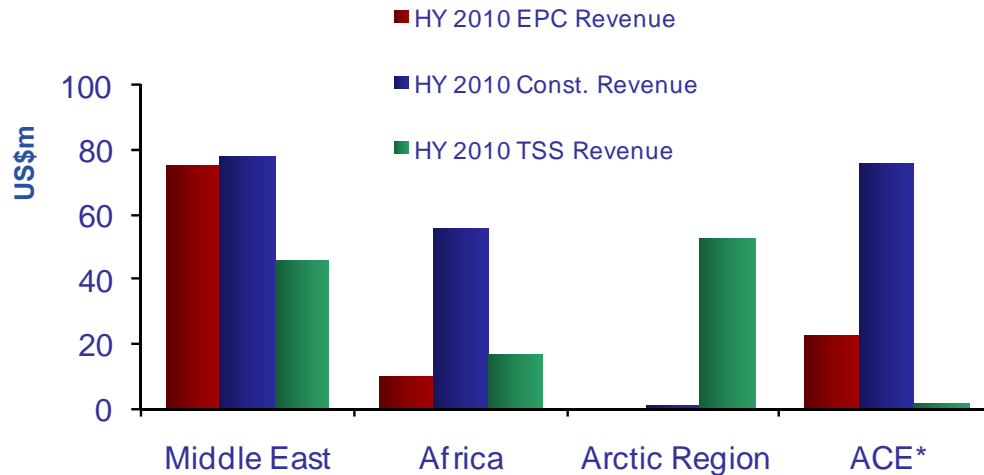
- Increase in non-current assets due to purchase of additional plant and equipment in Africa
- Working capital up 9.5% to US\$108.5m (2009: US\$99.1m) due to growth in the level of business
- Cash at June 2010 includes US\$59.0m advance payments from clients (June 2009: US\$34.6m)
- Shareholders Funds up 17.8% to US\$146.5m (2009: US\$124.3m) and net assets up 22.5% to US\$153.8m (2009 US\$125.5m)

# Cashflow Analysis



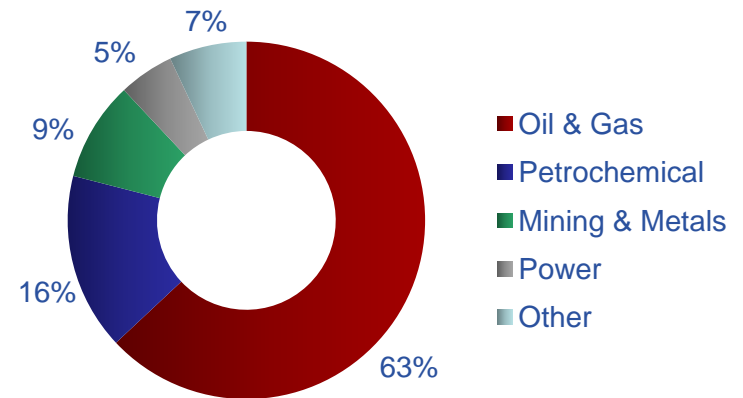
# Revenue Profiles

## By Region and Business



45.7%	19.0%	12.5%	22.8%
<b>Geographic revenues as a percentage of Group Revenues - 2010</b>			
↓ 14.3%	↑ 30.8%	↑ 185.2%	↑ 573.0%

## By Industry



**Diversified portfolio of business units, regions and sectors**

# Operational overview

# Revenue by Business Unit

## Specialist EPC\*

Onshore Modular Production Facilities  
 Non-process Infrastructure  
 Turnkey Utilities and Offsite Facilities  
 Turnkey Port Facilities  
 Small Capital Project Solutions  
 Controls and Automation (TSI\*\*)  
 Telecommunications Systems  
 Power Projects and Services

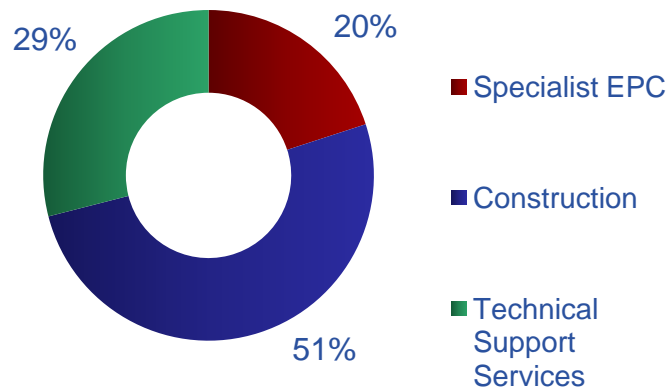
## Construction

Site wide Construction Solutions  
 Structural, Mechanical and Piping  
 Electrical and Instrumentation

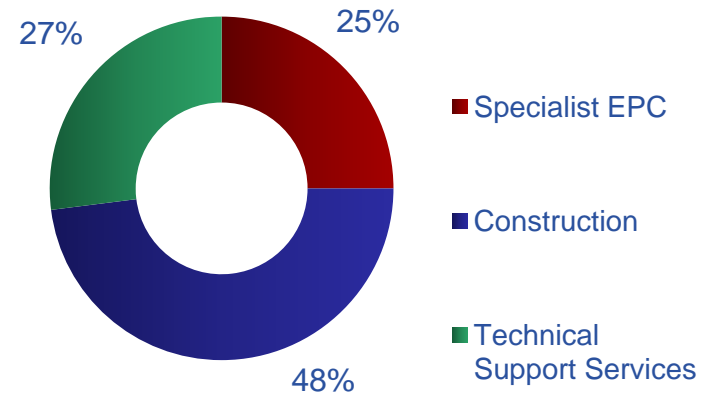
## Technical Support Services

Pre-EPC award (FEED\*\*\*)  
 Integrated Project Management  
 Arctic Construction Services  
 Completions and Commissioning  
 Maintenance and Turnaround  
 Offshore Services

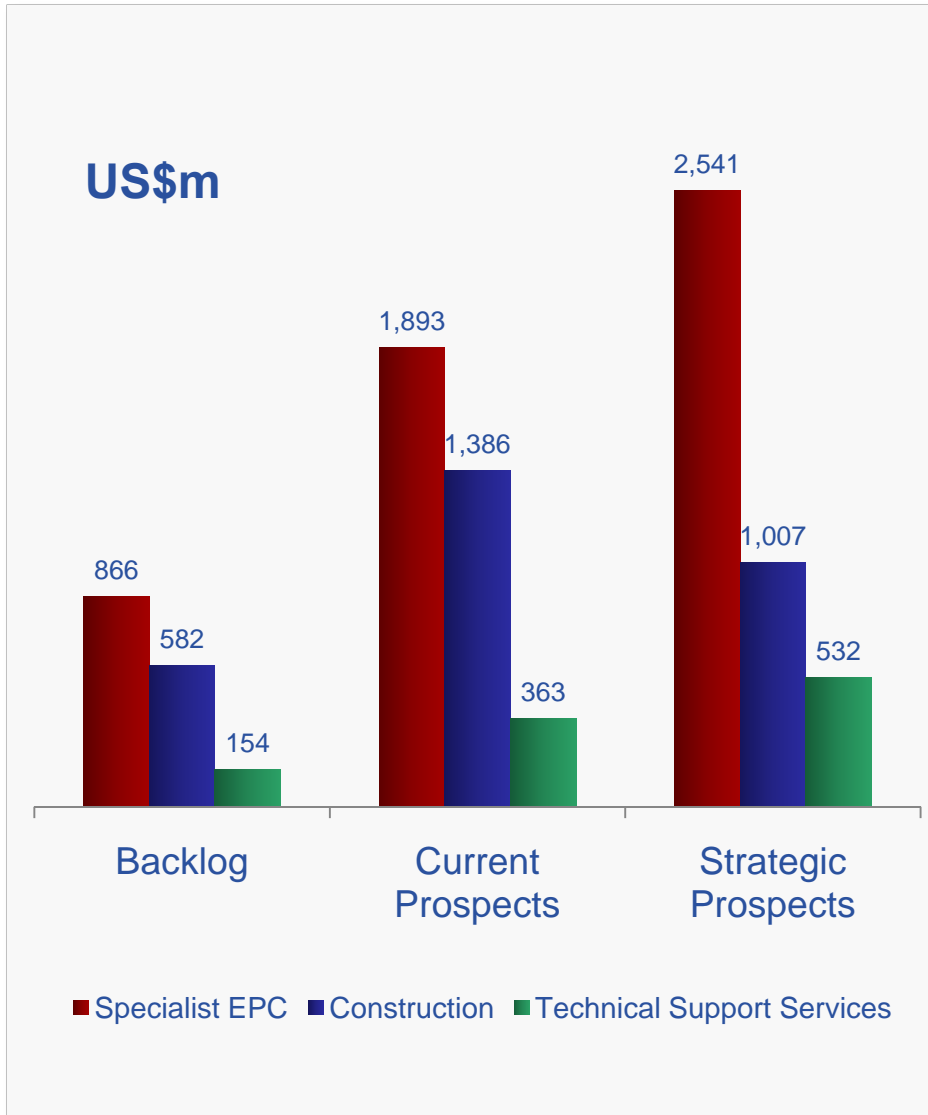
Revenue by Business Unit  
 based on H1 2009 US\$328.8m



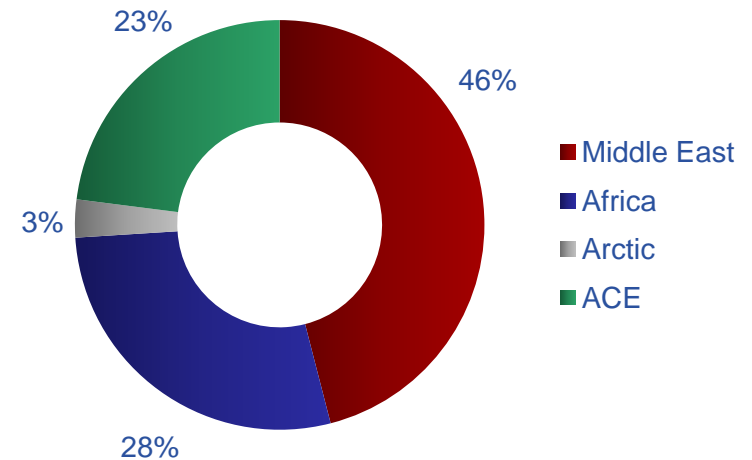
Revenue by Business Unit  
 based on H1 2010 US\$434.3m



# Future Prospects



## Backlog by Region



# Visibility of Future Work

H1 2010	...3-6 months	...6-12 months	...12-18 months
<b>Backlog</b> <i>As of end July trading position</i>	<b>Letters of Intent</b> <i>As of end July trading position</i>	<b>Current Prospects</b> <i>As of end July trading position</i>	<b>Strategic Prospects</b> <i>As of end July trading position</i>
US\$1.60bn* (Jan 10 c.US\$1.60bn*)	LOIs and new orders received c.US\$42.0m (Jan 10 c.US\$43.0m)	Potential prospects up to US\$3.64bn (Jan 10 c.US\$2.95bn)	Potential prospects up to US\$4.08bn (Jan 10 c.US\$3.21bn)

- Strong order intake in 2010 c.US\$665m to end of July, including US\$212m growth from existing contracts
- Revenue c.US\$827m on hand for 2010
- Revenue c.US\$1,190m on hand for 2011 onwards

# Process Technology Initiatives

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## Expanded service offering plans

- Onshore modular Process Plant Expertise now in-house through Kentz Global Oil and Gas
- Future focus now on Process technology
- Proven track record in remote locations with modular build plants
- Process technology applications to enhance full service offering from Kentz

### Process Technology

Wellhead Controls  
Offshore Safety systems  
Oil & Gas Separation Systems  
Gas Treatment Systems  
Specialised Gas Treatment  
Offshore Topsides  
Onshore Modular Process Packages

### Specialist EPC

### Construction

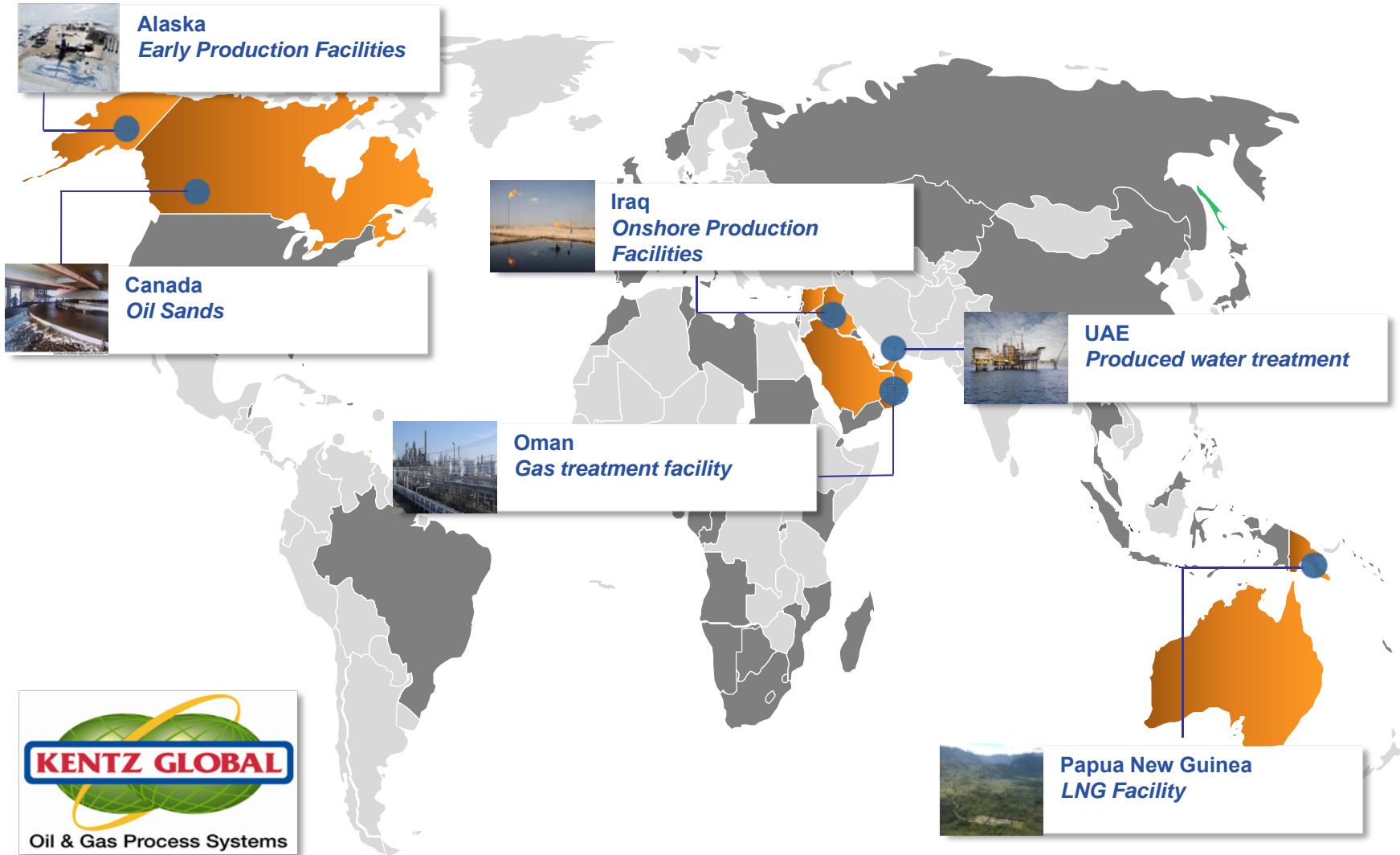
### Technical Support Services

# Process EPC Pipeline

H1 2010	...3-6 months	...6-12 months	...12-18 months
<b>Backlog</b> <i>As of end July trading position</i>	<b>Letters of Intent</b> <i>As of end July trading position</i>	<b>Current Prospects</b> <i>As of end July trading position</i>	<b>Strategic Prospects</b> <i>As of end July trading position</i>
c.US\$121m	N/A	up to US\$460m	up to US\$1.01bn

- Backlog includes Onshore Production Facility (Yemen) and Glycol Regeneration (Qatar)

# Process EPC Prospects



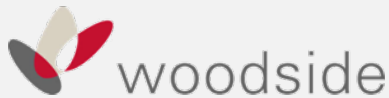
# Top Ten Clients by Revenue



32 year working relationship.  
Sipchem Jubail Acetyls Complex and  
Saudi Kayan Project, Saudi Arabia.  
Sakhalin II Project, Sakhalin Island.



Pearl GTL, Qatar  
Kentz value in excess of US\$400m



Pluto LNG Project,  
Western Australia  
Kentz value US\$107m



10 year working relationship.  
Recently awarded a multi-million  
dollar contract for engineering  
support services



Gorgon LNG Project,  
Construction Village and  
Telecoms Package, Western Australia  
Combined Kentz value US\$250m



Medupi Power Station Project,  
South Africa  
Kentz value US\$250m



Recently entered a five year  
Global Framework Continuing  
Engineering Service Agreement



Onshore Production Facilities  
Kentz value US\$146m



Ongoing participation on  
Construction services  
in the Middle East



30 year working relationship.  
Recently signed  
Framework Agreement

# Outlook

# Conclusion and Outlook

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- Continued excellent organic growth
  - Order backlog US\$1.6bn at the end July 2010 (Dec 2009:US\$1.5bn)
  - Gross Cash increased to US\$197.8m
  - Pipeline grown 23% to US\$3.64m, underpinned by niche Process EPC prospects
- Entry into upstream oil and gas sector achieved
- Further penetration achieved by GBUs into new areas such as Papua New Guinea
- Continued growth mainly driven by expansion in Australasia and Arctic
- Global reach and flexibility provides a positive outlook for Kentz

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